

## **Maria Ustinova – Curriculum Vitae**

### **Work experience:**

2012-2015 – Research Analyst at Education Global Practice and Social Protection and Labor Global Practice, World Bank, Russia Country Office

2011-2012 – International development consultant, various technical assignments at UNECE, ICUnet.AG, ECORYS-UK, Dentsu Aegis Network

2010-2011 – Intern at Transport Department, United Nations Economic Commission for Europe (UNECE), Geneva, Switzerland

2006-2008 – Lead Expert at Special Programs Department, Ministry for Territorial Affairs of Moscow Region

2006 – Intern at State Regulation in Economics Department, Ministry of Economic Development and Trade of Russian Federation

2003-2004 – Intern at Organizational Department, Council of Federation of Russian Federation (upper chamber of Russian Parliament)

### **Teaching Experience:**

May 2014 – Invited Lecturer at Economics Department, University of Rome Tor Vergata, MESCI alumni workshop: “The fundamentals of the World Bank operations”

November 2013 – Invited Lecturer at Economics Department, University of Rome Tor Vergata, career development workshop for the MUNDUS URBANO and MESCI master students

April 2011 – Invited Lecturer at Economics Department, University of Rome Tor Vergata, career development workshop for the MUNDUS URBANO and MESCI master students

2006-2007 – Teaching Fellow at Public and Municipal Administration Department, National Research University Higher School of Economics, course taught: “Analysis and public policy evaluation: methods and approaches”

### **Education:**

2008-2010 – MSc. In International Cooperation and Urban Development, joint degree by Technical University of Darmstadt and University of Rome Tor Vergata

2004-2006 – MSc. in Management, Public and Municipal Administration Department, National Research University Higher School of Economics

1999-2004 – Specialist Diploma in Public Administration (cum laude/BSc. equivalent), Department of Management, Russian State University for the Humanities

### **Awards:**

2013 – The World Bank Vice-President Team Award

2008-2010 – Erasmus Mundus Scholarship of European Commission

2006 – Scholarship of French government for language studies at the University of Marc Bloc, Strasbourg

2004 – Best graduate of Moscow City Award